



# Overview and Scrutiny Task Group - Local Strategic Partnership

Agenda and Reports

For consideration on

## Tuesday, 21st October 2008

In Committee Room 1, Town Hall, Chorley

At 6.30 pm



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### **PROCEDURE FOR PUBLIC QUESTIONS/SPEAKING AT OVERVIEW AND SCRUTINY MEETINGS**

- Questions must be submitted to the Democratic Services Section by no later than midday, two working days before the day of the meeting to allow time to prepare appropriate responses and investigate issues if necessary.
- A maximum period of 3 minutes will be allowed for a question from a member of the public on an item on the agenda. A maximum period of 30 minutes to be allocated for public questions if necessary at each meeting. This will provide an opportunity for members of the public to raise and ask questions on any issue falling within the remit of the Group.

16 October 2008

Dear Councillor

**OVERVIEW AND SCRUTINY TASK GROUP - LOCAL STRATEGIC PARTNERSHIP - TUESDAY, 21ST OCTOBER 2008**

You are invited to attend a meeting of the Overview and Scrutiny Task Group - Local Strategic Partnership to be held in Committee Room 1, Town Hall, Chorley on Tuesday, 21st October 2008 commencing at 6.30 pm.

**AGENDA**

1. **Apologies for absence**

2. **Declarations of Any Interests**

Members are reminded of their responsibility to declare any personal interest in respect of matters contained in this agenda. If the interest arises **only** as result of your membership of another public body or one to which you have been appointed by the Council then you only need to declare it if you intend to speak.

If the personal interest is a prejudicial interest, you must withdraw from the meeting. Normally you should leave the room before the business starts to be discussed. You do, however, have the same right to speak as a member of the public and may remain in the room to enable you to exercise that right and then leave immediately. In either case you must not seek to improperly influence a decision on the matter.

3. **Minutes (Pages 1 - 4)**

To confirm as a correct record the minutes of the meeting of the Overview and Scrutiny Task Group – Local Strategic Partnership (LSP) held on 1 October 2008 (enclosed)

4. **The Scoping of the Scrutiny Review of Chorley Partnership (Pages 5 - 16)**

A table has been produced listing the general objectives that were identified at the last meeting along with some suggested areas for further discussion by the group (enclosed)

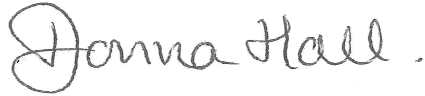
The presentation on the background of the Local Strategic Partnership from the last meeting has also been included for your information (enclosed)

5. **Public Questions**

Members of the public who have requested the opportunity to ask a question(s) on an item(s) on the agenda will be asked to put their question(s) to the Panel. Each member of the public will be allowed to ask one supplementary question within his/her allocated 3 minutes.

6. **Any other item(s) that the Chair decides is/are urgent**

Yours sincerely



Donna Hall  
Chief Executive

Dianne Scambler  
Trainee Democratic Services Officer  
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**Distribution**

1. Agenda and reports to all Members of the Overview and Scrutiny Task Group - Local Strategic Partnership (Councillor Mike Devaney (Chair) and Councillors Nora Ball, Alan Cain, Dennis Edgerley, Marie Gray and Hasina Khan for attendance.
2. Agenda and reports to Lesley-Ann Fenton (Assistant Chief Executive (Policy and Performance)), Claire Thompson (Performance Advisor (Partnership)), Carol Russell (Head of Democratic Services) and Dianne Scambler (Trainee Democratic Services Officer) for attendance.

**This information can be made available to you in larger print or on audio tape, or translated into your own language. Please telephone 01257 515118 to access this service.**

આ માહિતીનો અનુવાદ આપની પોતાની ભાષામાં કરી શકાય છે. આ સેવા સરળતાથી મેળવવા માટે કૃપા કરી, આ નંબર પર ફોન કરો: 01257 515822

ان معلومات کا ترجمہ آپ کی اپنی زبان میں بھی کیا جاسکتا ہے۔ یہ خدمت استعمال کرنے کیلئے براہ مہربانی اس نمبر پر ٹیلیفون

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## Overview and Scrutiny Task Group - Local Strategic Partnership

**Wednesday, 1 October 2008**

**Present:** Councillor Mike Devaney (Chair) and Councillors Dennis Edgerley, Alan Cain, Hasina Khan, Nora Ball and Marie Gray

**Officers in attendance:** Lesley-Ann Fenton (Assistant Chief Executive (Policy and Performance)), Carol Russell (Head of Democratic Services) and Dianne Scambler (Trainee Democratic Services Officer)

### 08.01 APOLOGIES FOR ABSENCE

There were no apologies for absence.

### 08.02 DECLARATIONS OF ANY INTERESTS

Councillor Dennis Edgerley declared that he was a Member of the Chorley Partnership Board.

### 08.03 PRINCIPLES OF THE LOCAL STRATEGIC PARTNERSHIP (LSP)

The Assistant Chief Executive (Policy and Performance) gave a brief presentation to Members of the Group on the background of the Local Strategic Partnership (LSP) and the formation of Chorley Partnership.

LSPs are not statutory bodies, however they do have an important role in bringing together the public, private, voluntary and community sectors to co-ordinate joint working and expertise in improving localities.

The Chorley Partnership is the Local Strategic Partnership (LSP) for Chorley. The Partnership consists of a Board that meets four times a year and the Executive, which meets much more frequently. The Partnership's role is to develop a vision for transforming the Borough and for tackling crosscutting issues through the production and delivery of the Sustainable Community Strategy.

- The Board acts as the centre of a communication network ensuring that the key issues for the Borough are raised and discussed. It also scrutinises performance management information on a regular basis on the progress made towards the targets set in the Sustainable Community Strategy and Chorleys' contribution to the Local Area Agreement (LAA). The Board also holds the LSP Executive to account for delivery against the Community Strategy.
- The Executive is smaller and brings together the key decision makers/public sector partners in the borough, and is responsible for driving delivery and allocating resources to the LSP. The Executive gives steer to the sub-groups to develop action plans and partner-based projects to deliver improved local services.

There are five thematic groups that sit below the Executive, that are tasked with delivering projects to meet the Sustainable Community Strategy objectives. These are:

- Community Safety

- Economic Regeneration
- Chorley Local Children's Trust
- Stronger and more involved Communities
- Neighbourhood Streetscene and Environment

There are also plans to develop another themed group around housing.

In the last two years a number of changes have been implemented to improve how the Partnership operates. These include:

- Restructuring of the Partnership and a new constitution
- Refreshed membership with elections to the Board and a new Chair
- New performance management framework in place
- Communications Plan for the LSP
- Council committed on-going revenue funding
- Increased role in Local Area Agreement negotiations

The Local Area Agreement is a countywide agreement between the Lancashire Partnership (Lancashire County Council's LSP) and the Department of Communities and Local Government. There are 35 National Indicators that best reflect the priorities set out in 'Ambitious Lancashire', the Lancashire wide Sustainable Community Strategy.

Twelve District Local Strategic Partnerships deliver the Local Area Agreement on a local level and if they perform well will receive part of a circa £2million Performance Reward Grant at the end of the 3 year period (during 2011).

The Chorley Partnership identified and supported six projects for 2007/08 as follows:

- Reducing Teenage Pregnancy in Chorley
- Multi Agency Tasking and Co-Ordination (MATAC)
- Marketing Chorley
- First Steps
- Building a Chorley Community Network
- The Families First Project

An IDeA Peer Review was undertaken in October 2007 on the Chorley Partnership and this outlined areas where the LSP currently performs strongly and identified some areas for development.

For 2008/09, eleven projects have been selected, covering all five key priorities in the Sustainable Community Strategy:

- Girls Aloud
- Circle of Need (Older People's benefit take up)
- Climate Change launch and business workshops
- Family Support – Homestart
- Alcohol consequences campaign
- Time Banks volunteering project
- Chorley Community Network website
- Supporting rural economic diversification
- Weeks of Action
- Promoting awareness of mental health
- Marketing Chorley phase 2

#### **08.04 THE SCOPING OF THE SCRUTINY REVIEW OF CHORLEY PARTNERSHIP.**

The Members discussed several areas where issues had been raised or identified and these were fed into the scoping document.

The Group **AGREED** the following:

Objectives:

1. Ensure the wider engagement of the Council, Ward Councillors and local people in the work of the Local Strategic Partnership (LSP).
2. Look at maximising the Capacity of the Local Strategic Partnership by:
  - maximising the funding contributions from partners
  - aligning funding and projects with the objectives of the Sustainable Community Strategy
  - considering the process used to select projects
  - look at the delivery of projects and how they have added value
3. Investigating how the Local Strategic Partnership will tackle one of the key issues for the Borough, the high rate of alcohol-harm related hospital admission rates.

**08.05 PUBLIC QUESTIONS**

There were no questions from members of the public.

**08.06 SUGGESTED DATES FOR FUTURE MEETINGS**

It was **AGREED** that the dates of the future meetings of the Group would be as follows:

- Tuesday 21 October 2008 at 6.30pm
- Monday 24 November 2008 at 6.30pm
- Tuesday 16 December 2008 at 6.30pm

Chair

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**LSP OVERVIEW & SCRUTINY TASK GROUP**

In order to start scoping this inquiry into a manageable and focused project some discussion points have been set out against the objectives agreed at the meeting.

<b>Objectives</b>	<b>Discussion Areas</b>
<p>1. Ensure the wider engagement of the Council, Local Councillors and local people in the work of the LSP.</p>	<ul style="list-style-type: none"> <li>● Consider members understanding of the LSP and its role and the work of the Theme Groups. (evidence from training and development interviews)</li> <li>● Look at current LSP communications with Councillors and the public.</li> </ul>
<p>2. Maximising Capacity.</p> <ul style="list-style-type: none"> <li>● Maximising Funding contributions from parties.</li> <li>● Aligning funding and projects with the objectives of the Sustainable Community Strategy.</li> <li>● Consider the process used to select projects.</li> <li>● Look at the delivery of projects and how they have added value.</li> </ul>	<ul style="list-style-type: none"> <li>● Identify funding pots held by other forums eg Lancashire Locals and partners and their links to the delivering of the Community Strategy</li> <li>● Consider the role of Lancashire Locals.</li> <li>● Look at current selection process for projects.</li> <li>● Learn from project selection processes used by other LSPs.</li> <li>● Clarify what we mean by “added value” ie. key criteria.</li> <li>● Consider and agree how best to apply to last years projects.</li> </ul>
<p>3. Investigate how the LSP will tackle one of the issues for the Borough, the high rate of alcohol harm related hospital admission rates.</p>	<ul style="list-style-type: none"> <li>● What other indicators illustrate the effects of alcohol.</li> <li>● Possible witnesses to discuss alcohol related issues – Police, Primary Care Trust, Trading Standards.</li> <li>● Look at effectiveness of the Alcohol Designation Order in Coppull and other alcohol related projects eg Operation Cherub</li> </ul>

Members may wish to concentrate on one aspect of the above with a view to looking at other areas in the future.

Consider changing the name of the group to the Overview and Scrutiny Task Group – Chorley Partnership

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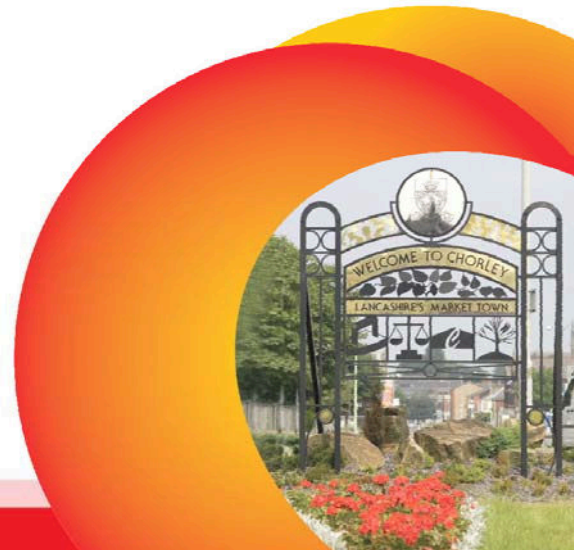
# The Chorley Partnership

Chorley Council

Task & Finish Group

Presentation by  
Lesley-Ann Fenton

1<sup>st</sup> October 2008



## What is a Local Strategic Partnership?

- A body that brings together the public, private and 3<sup>rd</sup> sectors to agree and deliver the long term vision and priorities for an area “The Sustainable Community Strategy”
- Partners working together to deliver services more effectively at a local level on “cross cutting” issues
- Led by the local authority

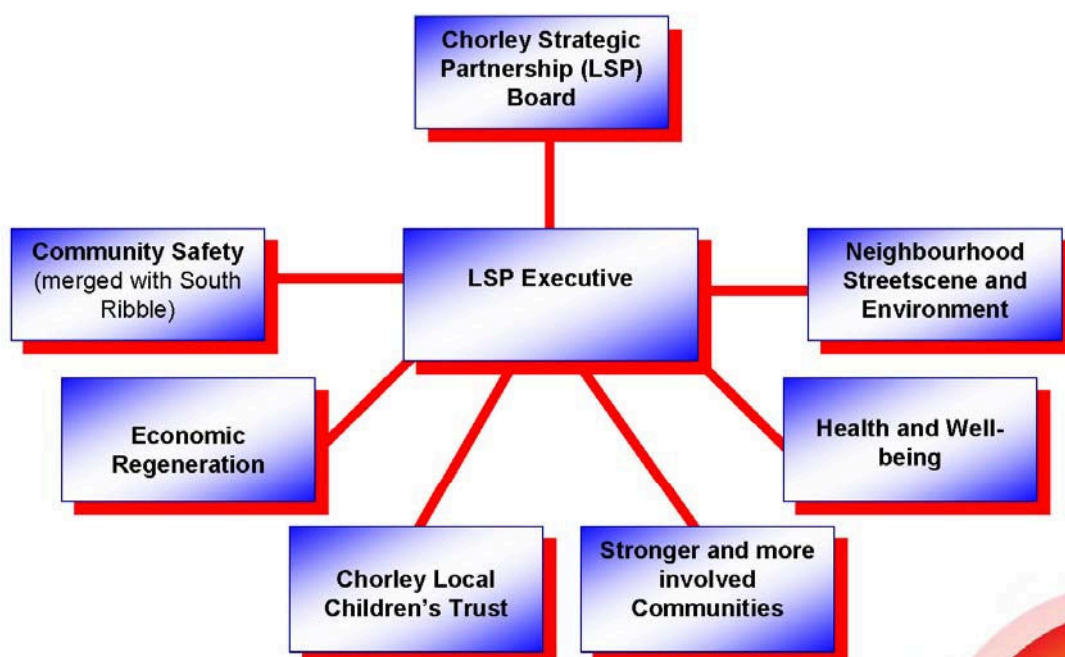
# Membership of the LSP

- Not a statutory requirement but all areas now have an LSP
- “Duty to Co-operate” partners outlined in the White Paper include:
  - Councils
  - PCTs & other local NHS eg. Hospital Trust
  - Police
  - Fire Service
  - LSC (Further education providers eg. Runshaw)
  - Central Government - DWP (Job Centre +), GONW
  - Private Sector representatives
  - 3<sup>rd</sup> Sector representatives



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# The Structure of the LSP



# Recent changes made to the LSP

- Restructured & new constitution
- Refreshed membership – VCFS elections onto Board, new Chair
- Performance management framework in place
- Communications Plan
- Council committed on-going funding
- Increased role in LAA negotiations

## The Sustainable Community Strategy

- 20 Year Vision for the future
- Responsibility of the LSP to agree and publish (led by the local authority)
- Evidence based:
  - Consultation with local people
  - Statistics on the area
  - Latest performance data across the LSP
- Identifies the key priorities for an area.



# The Local Area Agreement

- County-wide agreement between the Lancashire Partnership and DCLG
- 35 of the National Indicators that best reflect the priorities of Lancashire
  - Reducing the inequality gap – income and health
  - Tackling climate change
  - Community cohesion
- 12 District LSPs deliver the LAA on a local level
- Performance Reward Grant



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Partnership

## 2007/8 Projects



### **Reducing Teenage Pregnancy in Chorley** (*The Children & Young People's Theme Group*)

- **70% increase** in young people attending the 'Wise-up' service over one year.
- More staff trained to give sexual health advice to young people in Chorley – youth workers, teachers
- Sexual health outreach workers now appointed in Chorley Young People's Service, to target hotspot areas
- Young mum's peer group to teach young people of the harsh realities of becoming a parent

FUNDING: £10,000 Chorley Partnership + £95,000  
Teenage Pregnancy Board **TOTAL £105,000**



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## **Multi Agency Tasking and Co-Ordination (MATAC)** *(Community Safety Partnership)*

### **Key elements of MATAC:**



- 25 permanent members of MATAC, with further 10 members whose skills are called upon when needed
- Police, Fire and Environmental data fed into GIS system
- This produces a map of hotspot areas, allowing partners to more effectively deploy resources

### **Overall: A big success**

- Crime down dramatically – 26% in 4 years!
- Commendation from Home Office
- Now mainstreamed as day-to-day business
- Partnership Analyst now employed within the Police to maintain process

FUNDING: £10,000 Chorley Partnership + £6750

Safer Stronger Communities CDRP funding

**TOTAL £16,750**

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## **Marketing Chorley (Economic Regeneration Partnership)**



- Revolution had its official launch
- Consultation carried out on the re-vamp of the town centre
- Chorley Markets have undergone further promotion – Town Centre manager appointed
- Chorley now clearly visible at exhibitions nationally – new stands, and marketing material
- Business section of Chorley council website updated – this content will make up the business investment packs

FUNDING: £10,000 Chorley Partnership + £40,000

Helio Slough (printing in kind) **TOTAL £50,000**

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### **First Steps** (*Neighbourhood, Environment & Streetscene*)



- 2 sites identified for environmental improvement:
  - Village Centre Clayton Brook
  - Laburnham Road – pond area & installation of paths and benches
  
- Funding issues have delayed the delivery of the project
- Community clean-up day 13<sup>th</sup> June started the physical aspect of the project
- £16,000 secured from the Lancashire Small Sites Reclamation fund plus a further £5,000 from Chorley Council
- Decision now made to go ahead with the money we have, but scale back the project slightly

FUNDING: £5,000 Chorley Partnership + £5,000  
Chorley Council + £16,000 LCC **TOTAL £26,000**



### **Building a Chorley Community Network** (*Stronger and More Involved Communities theme group*)



- Over 130 3<sup>rd</sup> sector organisations have signed up to the Chorley Community Network database, which this year will be made publicly accessible on a website
- 100 new volunteering opportunities now being shown on the volunteer centre database
- 21 volunteers already referred to these
- Additional publicity generated
- Event planned to promote the existence of the network

FUNDING: £10,000 Chorley Partnership **TOTAL**  
**£10,000**

YEAR 2 £5,000 Chorley Partnership + £5,000 NHS  
Central Lancashire **TOTAL £10,000**





**The Families First project (Chorley & South Ribble LSPs)****What is it?**

An innovative project aimed at reducing the burden some families place on their neighbourhoods and public services in terms of anti-social behaviour, criminality, multiple health & welfare issues, rent arrears, and other compounding problems.

**Current Status**

Funding from both LSPs, Police and PCT secured

NCH have now been appointed as project co-ordinators

Agreement to use CAF as a selection process

2 families in Chorley currently being worked with by 1 lead professional who acts as their main contact for all agencies currently involved with

**Next Steps**

- A performance management framework is being drawn up to monitor the success of intervention on each family
- Lead professionals for each of the families need to be identified
- Action plans need to be drawn up for these families and family targets agreed



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## Areas of strength

- IDeA Peer Review (2007) outlined the areas where the LSP currently performs strongly:
  - Ambitious focused Partnership
  - Good relationships between key partners e.g Police & PCT
  - Significant contribution from private sector
  - VCFS engagement is strong
  - This commitment is demonstrated by partners investing in LSP projects (£285k last year, £362k this year)



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- Economic Development
  - Pilot employment Charter
  - Revolution site
- Children & Young People
  - Children's Trust £98k p.a. funding
  - Targeted teenage pregnancy projects
  - Improving the Youth Offer – working with LCC and the police
- Huge crime reduction working through MATAC – 26% in 4 years
- Climate Change Strategy

## Areas for improvement

IDeA Peer Review (2007) areas for consideration:

- Invest in the Partnerships Capacity
- Work towards aligning main stream budgets and where appropriate pool budgets
- Partners need to take responsibility for being pro-active
- Spend time developing awareness of the challenges and opportunities for the Partnership
- Develop the Chorley brand and promote the work of the Partnership further
- Develop the role of O&S in relation to the LSP.  
However it needs to be focused and not simply add a further layer of performance monitoring

## Areas for improvement

- Alcohol related harm (Chorley 2<sup>nd</sup> highest in Lancashire)
- Affordable housing
- Teenage pregnancy still high
- Embedding performance management throughout the LSP
- Project identification and funding allocation

## Looking Ahead – 2008/9

- 11 projects selected, covering all 5 key priorities in the Sustainable Community Strategy:
  - Girls Aloud
  - Circle of Need (Older People's benefit take up)
  - Climate Change launch & business workshops
  - Family Support – Homestart
  - Alcohol consequences campaign
  - Time Banks volunteering project
  - Chorley Community Network website
  - Supporting rural economic diversification
  - Weeks of Action
  - Promoting awareness of mental health
  - Marketing Chorley phase 2

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